(Exact name of registrant as specified in its charter)

DELAWARE
(State or other jurisdiction of incorporation or organization)

187 Ballardvale Street, Suite B110 Wilmington, Massachusetts (Address of principal executive offices)
(508) 657-7000
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days
Yes X No

Number of shares outstanding of the issuer's common stock, as of June 7, 1996

Common Stock, par value $\$ .01$ per share
Class

9,162,076
Number of Shares Outstanding

## INDEX

## Part I. FINANCIAL INFORMATION

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## ASSETS

## current assets

Cash and cash equivalents
Available-for-sale securities
Accounts receivable, trade, less allowance for doubtful
accounts
License fees receivable
Prepaid expenses and other current assets
Refundable income taxes
Total current assets
Property and equipment, net
Investments in affiliates
Cost in excess of net assets of subsidiaries acquired, net of accumulated amortization

Deferred mailing list costs
Notes receivable - affiliate
Other assets

## LIABILITIES AND STOCKHOLDERS' EQUITY

Current liabilities:
Accounts payable and accrued expenses
Accrued income taxes
Deferred revenues
Deferred income taxes
Other

Total current liabilities
Deferred income taxes
Other long term liabilities
Minority interest
Commitments and contingencies
Stockholders' equity:
Preferred stock, $\$ .01$ par value. Authorized 5,000,000 shares; none issued
Common stock, $\$ .01$ par value. Authorized 40,000,000 shares; issued and outstanding 9,161,768 shares at April 30, 1996 and 8,838,720 shares at July 31, 1995
Additional paid-in capital
Net unrealized holding gain
Retained earnings
Total stockholders' equity

The accompanying notes are an integral part of the financial statements.

| \$ 8,816,000 | \$4, 095, 000 |
| :---: | :---: |
| 5,484,000 |  |
| 3,762,000 | - |
| - | 19,886,000 |
| 2,118,000 | 322,000 |
| 20,180, 000 | 24,303, 000 |
| 8,503,000 |  |
| 477,000 | 508,000 |
| 26,292,000 | 185, 000 |
| - |  |
| 92,000 | 88,000 |
| 8,327,000 | 7,062,000 |
| - | 18,005,000 |
| 53,282,000 | 30,335, 000 |
| 61,701,000 | 55,490,000 |
| \$117,153,000 | \$80,486,000 |


|  | Three months ended April 30, |  |  |  | Nine months months ended April 30, |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1996 |  | 1995 | 1996 | 1995 |
| Net sales |  | 7,484,000 | \$ | 5,977,000 | \$19,424, 000 | \$17,181, 000 |
| Operating expenses: |  |  |  |  |  |  |
| Cost of sales |  | 5,266,000 |  | 3,487,000 | 12,686,000 | 9,881,000 |
| Research and development expenses |  | 1,751,000 |  | - | 3,702, 000 | - |
| In process research and development |  | - |  | - | 452,000 | - |
| Selling expenses |  | 2,685,000 |  | 823,000 | 5,548,000 | 2,231,000 |
| General and administrative expenses |  | 2,585,000 |  | 894,000 | 6,139,000 | 2,344,000 |
| Total operating expenses |  | 12,287,000 |  | 5,204,000 | 28,527,000 | 14,456, 000 |
| Operating income (loss) |  | $(4,803,000)$ |  | 773,000 | $(9,103,000)$ | 2,725,000 |
| Other income (deductions): |  |  |  |  |  |  |
| Gain on sale of available-for-sale securities |  | - |  | 4,781,000 | 30,049, 000 | 4,781,000 |
| Gain on issuance of stock by subsidiary |  | 19,575,000 |  | - | 19,575, 000 | - - |
| Equity in losses of affiliates |  | (931, 000) |  | $(48,000)$ | $(1,952,000)$ | $(48,000)$ |
| Interest income, net |  | 474, 000 |  | 22,000 | 1,542,000 | 69, 000 |
| Minority interest |  | 517,000 |  | - | 817,000 | - |
|  |  | 19,635, 000 |  | 4,755,000 | 50,031,000 | 4,802,000 |
| Income from continuing operations |  |  |  |  |  |  |
| Income tax expense |  | 7,418, 000 |  | 2,006,000 | 17, 981, 000 | 2,805,000 |
| Income from continuing operations |  | 7,414,000 |  | 3,522,000 | 22,947, 000 | 4,722,000 |
| Discontinued operations, net of income taxes: |  |  |  |  |  |  |
| Loss from operations of |  |  |  |  |  |  |
| Gain on disposal of |  |  |  |  |  |  |
| BookLink Technologies, Inc. |  | - |  | - | - | 24,143, 000 |
| Net income |  | 7,414,000 |  | 3,522,000 | \$22,947, 000 | \$28,175, 000 |
| Net income per share: |  |  |  |  |  |  |
| Income from continuing operations | \$ | 0.74 |  | \$ 0.37 | \$ 2.32 | \$ 0.50 |
| Loss from discontinued operations of |  |  |  |  |  |  |
| BookLink Technologies, Inc. |  | - |  | - | - | (0.07) |
| Gain on disposal of |  |  |  |  |  |  |
| BookLink Technologies, Inc. |  | - |  | - | - | 2.58 |
| Net income | \$ | 0.74 |  | \$ 0.37 | \$ 2.32 | \$ 3.01 |
| Weighted average shares outstanding |  | 9,969,000 |  | 9,394, 000 | 9,907, 000 | 9,376,000 |

The accompanying notes are an integral part of the financial statements.
Page 4

Cash flows from operating activities:
Income from continuing operations
Adjustments to reconcile net income to net
cash provided by (used for) continuing operations:
Depreciation and amortization
Deferred income taxes
Gain on sale of available-for-sale securities
Gain on issuance of stock by subsidary
Equity in losses of affiliates
Minority interest
In process research and development
Changes in operating assets and liabilities, excluding effects of acquired company:
Accounts and license fees receivable
Prepaid expenses and other current assets
Other assets
Accounts payable and accrued expenses
Deferred revenues
Refundable and accrued income taxes

Net cash provided by (used for) continuing operations
Net cash used for discontinued operations
Net cash provided by (used for) operating activities

Cash flows from investing activities:
Proceeds from sale or maturity of available-for-sale securities
Income taxes paid related to sale of available-for-sale-securities
Purchase of available-for-sale securities
Additions to property and equipment
Sale of property and equipment
Investments in affiliates
Issuance of notes receivable to affiliate
Payments related to disposal of BookLink Technologies, Inc.
Other
Net cash provided by investing activities

Cash flows from financing activities:
Proceeds from exercise of stock options
Net proceeds from issuance of stock by subsidiary Proceeds from short-term borrowings Repayment of short-term borrowings Other

Net cash provided by (used for) financing activities

Net increase in cash and cash equivalents
Cash and cash equivalents at beginning of period
Cash and cash equivalents at end of period

Supplemental disclosure information:
Cash paid during the period for:
Interest

Income taxes

| 1996 | 1995 |
| :---: | :---: |
| \$ 22,947, 000 | \$ 4,722,000 |
| 1,606,000 | 682,000 |
| 8,308,000 | $(3,698,000)$ |
| $(30,049,000)$ | $(4,781,000)$ |
| $(19,575,000)$ | - |
| 1,952,000 | 48, 000 |
| $(817,000)$ | - |
| 452,000 | - |
| $(5,894,000)$ | (1, 404, 000) |
| $(869,000)$ | $(47,000)$ |
| $(554,000)$ | $(16,000)$ |
| 4,493,000 | 519,000 |
| 3,739,000 | - |
| 13,024,000 | 5,295, 000 |
| $(1,237,000)$ | $\begin{array}{r} 1,320,000 \\ (589,000) \end{array}$ |
| $(1,237,000)$ | 731,000 |
| 60,154, 000 | 15,531, 000 |
| $(15,416,000)$ |  |
| $(25,526,000)$ | (1,187, - ${ }^{-}$ |
| (5,959, 000) | $(1,187,000)$ |
| 705,000 | (1,750, - |
| (4, 000, 000) | (1,750, 000) |
| (1,670, 000) | - - |
| - | $(650,000)$ |
| $(696,000)$ | $(235,000)$ |
| 7,592,000 | 11,709,000 |
| 381,000 | 34,000 |
| 46,021,000 | - |
| 940,000 | - |
| (940, 000) | (136, - |
| 1,697,000 | $(136,000)$ |
| 48,099,000 | $(102,000)$ |
| 54,454, 000 | 12,338, 000 |
| 9,423,000 | 2,955,000 |
| \$ 63,877,000 | \$15,293, 000 |
| \$ 44,000 | \$ 18,000 |
| \$ 12,005,000 | \$ 748,000 |

The accompanying notes are an integral part of the financial statements.

## A. Basis of Presentation

The accompanying consolidated financial statements have been prepared by the Company in accordance with generally accepted accounting principles. In the opinion of management, the accompanying consolidated financial statements contain all adjustments, consisting only of those of a normal recurring nature, necessary for a fair presentation of the Company's financial position, results of operations and cash flows at the dates and for the periods indicated. While the Company believes that the disclosures presented are adequate to make the information not misleading, these consolidated financial statements should be read in conjunction with the audited financial statements and related notes for the year ended July 31, 1995, which are contained in the Company's Form 10-K.

The results of the three and nine month periods ended April 30, 1996 are not necessarily indicative of the results to be expected for the full fiscal year. Financial information related to BookLink Technologies, Inc. (BookLink) has been presented as discontinued operations. Certain prior year amounts in the consolidated financial statements have been reclassified in accordance with generally accepted accounting principles to conform with current year presentation.

During the quarter ended April 30, 1996, the Company adopted a policy of recognizing gains on issuance of stock by its subsidiaries in the Company's consolidated statement of operations if the Company determines the conditions prescribed by Staff Accounting Bulletin number 51 have been met. At the time a subsidiary sells its stock to unrelated parties at a price in excess of its book value, the Company's net investment in that subsidiary increases. Under the Company's policy, if at that time the subsidiary is an operating entity and not engaged principally in research and development, the Company records the increase as gain.

## B. Discontinued Operations of SalesLink Corporation Subsequently Retained

During the second quarter of 1996, the Company decided to retain its subsidiary SalesLink Corporation (SalesLink) as part of the Company's continuing operations. SalesLink was identified for disposition during the fourth quarter of fiscal 1995 and had been accounted for as a discontinued operation since that time. The decision was made to continue to operate SalesLink because of its potential synergies with the Company's newly formed subsidiary CMG Direct Interactive, Inc. Accordingly, the operating results of SalesLink are now included in continuing operations, classified as the Company's fulfillment services segment, and the accompanying consolidated balance sheet as of July 31, 1995 has been reclassified to present SalesLink within continuing operations.

During the first quarter of fiscal 1996, SalesLink generated sales and operating income of $\$ 2,473,000$ and $\$ 172,000$, respectively. The total assets and liabilities of SalesLink were $\$ 4,989,000$ and $\$ 1,255,000$, respectively, as of October 31, 1995, and $\$ 4,400,000$ and $\$ 1,211,000$, respectively as of July 31, 1995.

## C. Public Sale of Subsidiary Company Stock

In April, 1996, the Company's subsidiary, Lycos, Inc. (Lycos), sold $3,135,000$ shares of its previously unissued common stock in an initial public offering at $\$ 16$ per share, receiving net proceeds of $\$ 46,021,000$. With this transaction, the Company's ownership interest in Lycos was reduced from approximately $76 \%$, to approximately $58 \%$, and the Company's net investment in Lycos increased from approximately $\$ 1$ million to approximately $\$ 20.6$ million, resulting in the recognition of a pretax gain of $\$ 19,575,000$. This gain reflects the increased book value of the Company's investment in Lycos resulting from the net proceeds received by Lycos from the sale of its stock. The Company provided $\$ 8,026,000$ for deferred income taxes resulting from the gain.

Lycos develops and provides on-line guides to the Internet's World Wide Web, enabling users of the Internet to identify, select, and access the resources and information of interest to them. The Company's entire interest in Lycos (consisting of $8,000,000$ shares of common stock) is owned by its majority owned subsidiary limited partnership, CMG@Ventures, L.P. The Company's interest in Lycos is subject to further reduction because CMG@Ventures, L.P. has agreed to sell to Lycos up to a total of 999,776 shares of common stock of Lycos to provide shares issuable upon exercise of options granted by Lycos under its stock option plans. Of these 999,776 shares, CMG@Ventures, L.P. is obligated to sell 709, 480 shares to Lycos at a purchase price of $\$ 0.01$ per share and 290,296 shares at prices ranging from $\$ 0.29$ per share to $\$ 16$ per share.

On October 15, 1995, the Company's majority owned subsidiary, Lycos, acquired $100 \%$ of Point Communications Corporation (Point), a company involved in reviewing and ranking sites on the Internet, in exchange for a minority interest in Lycos. The acquisition accounting and valuation for the Point acquisition by Lycos resulted in $\$ 452,000$ of the total $\$ 542,000$ purchase price being identified as in process research and development, which was expensed because technological feasibility had not been reached at the acquisition date. This amount was charged to operating results in the second quarter when the acquisition valuation and accounting was determined. The former owner of Point also received an option to purchase 343,000 additional Lycos shares at an exercise price of $\$ 2.00$ per share. The option has a ten-year term and became fully vested at the closing of Lycos' initial public offering in April, 1996.

During the second quarter of fiscal year 1996 the Company, through its subsidiary limited partnership, CMG @Ventures, L.P. invested \$2,750,000 to increase its ownership in its affiliate, Ikonic Interactive, Inc. (Ikonic), from $19.8 \%$ to $36.8 \%$ and to purchase a minority ownership interest in a new affiliate, GeoCities, which is a builder and operator of special-interest on-line communities. With its increase in ownership in Ikonic, the Company now uses the equity method of accounting, rather than the cost method, for its investment in Ikonic. The Company's investment in GeoCities is accounted for on the equity method.

In the third quarter of fiscal 1996 and in June, 1996, CMG@Ventures, L.P. invested $\$ 2,750,000$ to acquire minority interests in Vicinity Corporation (formerly Proximus) and TELET Communications (formerly Connect). Vicinity Corporation is a provider of geographical mapping services for the World Wide Web and TELET sells products which allow direct telephone to Internet access for adding or editing Web pages (Dial Web) and also enable users to communicate in their own voice to other Web users (AMail). The Company's investments in Vicinity and TELET are accounted for on the equity method.

The unamortized excess of the Company's investments in affiliates over its equity in the underlying net assets of those affiliates at the date of acquisition was \$4,507,000 and \$2,381,000 at April 30, 1996 and July 31, 1995, respectively. Amortization included in "Equity in losses of affiliates" was $\$ 106,000$ and $\$ 299,000$ for the three and nine months ended April 30, 1996, respectively. Amortization is recorded on a straight-line basis over 10 years.

On June 7, 1996, FreeMark Communications Inc. (FreeMark), in which CMG @Ventures L.P. owned a 43.8\% ownership interest at April 30, 1996, successfully completed a $\$ 5.1$ million equity financing. Pursuant to this transaction, CMG@Ventures L.P. invested an additional \$3.2 million in FreeMark, including the conversion of $\$ 1,670,000$ notes which were included in notes receivable affiliate in the Company's April 30, 1996 balance sheet.

Including the FreeMark transaction, the acquisition accounting and valuation for investments totaling $\$ 6,950,000$ to date may result in a significant portion of the purchase price being identified as in-process research and development, which will be charged to operating results in the fourth quarter of fiscal 1996 when the acquisition accounting is determined.

The Company's investments in Lycos, Ikonic, FreeMark, TELET, Vicinity, and GeoCities (as well as its other Internet related investments in NetCarta Corp. and Black Sun Interactive, Inc.) are owned through its majority owned subsidiary limited partnership, CMG@Ventures, L.P. and its wholly owned subsidiary CMG@Ventures, Inc. The Company owns 100\% of the capital interest and has all voting rights, and is entitled to $77.5 \%$ of the net capital gains, as defined, of these investments. The remaining $22.5 \%$ interest in the net capital gains on these investments are attributable to six profit partners, including the President and Chief Executive Officer of the Company. The Company is responsible for all operating expenses of CMG@Ventures, L.P.

## E. Available-for-Sale Securities

At July 31, 1995 available-for-sale securities included 1,020,000 shares of America Online Stock, which the Company sold during the quarter ended October 31, 1995. The net proceeds from the sale were $\$ 57,462,000$ and the Company realized a gain on the sale of $\$ 30,049,000$.

At April 30, 1996, available-for-sale securities consist of debt securities, carried at fair value, which the Company does not intend to hold to maturity. The estimated fair value of these securities consists of $\$ 18,780,000$ of U.S. Government agency obligations and $\$ 4,054,000$, of municipal obligations. The estimated fair value of each investment approximates its amortized cost.
F. Segment Information

The Company's operations are classified in three primary business
segments: (i) list and database services, (ii) fulfillment services and (iii) investment and development. Summarized financial information by business segment is as follows:

|  | Three months ended April 30, |  |  | Nine months ended April 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1996 |  | 1995 |  | 1996 |  | 1995 |
| Net sales: |  |  |  |  |  |  |  |
| List and database services | \$ 2, 468,000 | \$ | 2,598,000 |  | 8,290,000 |  | \$ 8,507,000 |
| Fulfillment services | 3,437, 000 |  | 3,379, 000 |  | 8,513,000 |  | 8,674,000 |
| Investment and development | 1,579,000 |  | - |  | 2,621,000 |  | - |
|  | \$ 7,484, 000 |  | 5,977,000 |  | 19,424, 000 |  | \$17,181, 000 |
| Operating income (loss): |  |  |  |  |  |  |  |
| List and database services | \$ (787, 000) | \$ | 201,000 |  | (710, 000) | \$ | \$ 1,510, 000 |
| Fulfillment services | 561,000 |  | 762,000 |  | 1,014,000 |  | 1,405,000 |
| Investment and development | $(4,577,000)$ |  | $(190,000)$ |  | $(9,407,000)$ |  | $(190,000)$ |
|  | \$ $(4,803,000)$ | \$ | 773,000 |  | ( $9,103,000$ ) |  | \$ 2,725,000 |

G. Commitments

In April 1996, the Company's consolidated subsidiary, Lycos, entered into a one year "Premier Provider" agreement ("the Agreement") with Netscape Communications Corporation (Netscape) pursuant to which Lycos was designated one of five "Premier Providers" of search and navigation services accessible from the "Net Search" button on the Netscape browser. Under the terms of the Agreement, Lycos is obligated to make installment payments totaling $\$ 5$ million over the term of the Agreement. For the three months ended April 30, 1996, Lycos has recorded a pro-rata portion of this obligation of approximately $\$ 278,000$ in "Cost of Revenues" and "Accrued Expenses".

During the quarter ended April 30, 1996, the Company through its subsidiaries entered into operating lease commitments with future minimum lease payments totaling \$2,133,000 through fiscal 2001.

As of April 30, 1996, the Company was obligated to continue to fund its portfolio companies a total of $\$ 2,000,000$ in the form of working capital or additional equity ownership, plus approximately $\$ 3,350,000$ upon the achievement of certain milestones.
H. Earnings Per Share

Net income per common share is computed based upon the weighted average number of common and common equivalent shares outstanding during each period. Common equivalent shares, using the treasury stock method, are included in the per share calculations only when the effect of their inclusion would be dilutive. Common stock equivalent shares consist of stock options. On February 2, 1996 and March 17, 1995, the Company effected two-for-one and three-for-two common stock splits, respectively, in the form of stock dividends. Accordingly, the financial statements have been retroactively adjusted to reflect these events.

The discussion in this report contains forward-looking statements that involve risks and uncertainties. The Company's actual results could differ materially from those discussed herein. Factors that could cause or contribute to such differences include, but are not limited to, those discussed below in "Risk Factors that May Affect Future Results", as well as those discussed in this section and elsewhere in this report.

Discontinued Operations of SalesLink Corporation Subsequently Retained
During the second quarter of fiscal 1996, the Company decided to retain its subsidiary SalesLink Corporation (SalesLink) as part of the Company's continuing operations. SalesLink was identified for disposition during the fourth quarter of fiscal 1995 and had been accounted for as a discontinued operation since that time. The decision was made to continue to operate SalesLink because of its potential synergies with the Company's newly formed subsidiary CMG Direct Interactive Inc. (CMGDI). Accordingly, the operating results of SalesLink are now included in continuing operations, classified as the Company's fulfillment services segment, and the accompanying consolidated balance sheet as of July 31, 1995 has been reclassified to present SalesLink within continuing operations.

During the first quarter of fiscal 1996, SalesLink generated sales and perating income of $\$ 2,473,000$ and $\$ 172,000$, respectively. The total assets and liabilities of SalesLink were \$4,989,000 and \$1,255,000, respectively, as of October 31, 1995, and \$4,400,000 and \$1,211,000, respectively, as of July 31, 1995.

Formation of CMG Direct Interactive Inc.
During fiscal 1996, the Company formed a new subsidiary, CMGDI, from the Company's former ListLab division. In addition to the Company's traditional list management services, CMGDI is rapidly evolving into a database and Internet systems company, focusing on direct marketing solutions. As a result of this evolution, the Company's former "list and list services" segment is now referred to as the "list and database services" segment and includes the results of this subsidiary.

Three months ended April 30, 1996 compared to three months ended April 30, 1995
Net sales for the quarter ended April 30, 1996 increased $\$ 1,507,000$ or $25 \%$, to $\$ 7,484,000$ from $\$ 5,977,000$ for the quarter ended April 30, 1995. The increase was primarily attributable to sales of $\$ 1,579,000$ from the Company's investment and development segment which was formed during the third quarter of fiscal 1995, but did not begin generating revenues until the fourth quarter of fiscal 1995. This increase was partially offset by a $\$ 130,000$ sales decrease compared to the prior year in the Company's list and database services segment, due to increases in paper and postage costs which have impacted the entire direct marketing industry. As the portfolio companies of the investment and development segment continue to develop and introduce their products commercially in the coming months, the Company expects to report further revenue growth in this segment.

Cost of sales increased $\$ 1,779,000$, or $51 \%$, to $\$ 5,266,000$ in the third quarter of fiscal 1996 from $\$ 3,487,000$ for the corresponding period in fiscal 1995, due to $\$ 1,472,000$ of costs related to the Company's new investment and development segment and increases of $\$ 179,000$ and $\$ 128,000$ in the cost of sales for the list and database services segment and fulfillment services segment, respectively. In the list and database services segment, cost of sales as a percentage of net sales increased to $65 \%$ in the third quarter of fiscal 1996 from $55 \%$ in the third quarter of fiscal 1995. The increase in the list and database services cost of sales is primarily attributable to increases in operating expenses related to the launching of the Company's new Elementary/High School Database product line. Prior to fiscal 1996 all costs related to the development of the Elementary/High School Database product were capitalized. With the initial development of this list now complete and operations commencing, operating costs are being incurred and previously capitalized costs are now being amortized.

Research and development expenses totaled \$1,751,000 in the quarter ended April 30, 1996, primarily consisting of $\$ 1,220,000$ related to the operations of the investment and development segment and $\$ 461,000$ incurred by CMGDI in the list and database services segment. No research and development costs were incurred in the third quarter of fiscal year 1995. The Company anticipates it will continue to devote substantial resources to product development and that these costs may substantially increase in absolute dollars in future periods.

Selling expenses increased $\$ 1,862,000$, or $226 \%$, to $\$ 2,685,000$ in the third quarter ended April 30, 1996 from $\$ 823,000$ for the corresponding period in fiscal 1995. This increase was primarily attributable to $\$ 1,815,000$ incurred in the Company's new investment and development segment, reflecting the sales and marketing efforts related to various product launches. Selling expenses increased as a percentage of net sales to $36 \%$, in the third quarter of fiscal 1996 from $14 \%$ in the third quarter of fiscal 1995. The Company expects continued increases in sales and marketing expenses.

# CMG INFORMATION SERVICES, INC. AND SUBSIDIARIES 

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION
AND RESULTS OF OPERATIONS, (Continued)

General and administrative expenses increased $\$ 1,691,000$, or $189 \%$, to $\$ 2,585,000$ in the third quarter of fiscal 1996 from $\$ 894,000$ for the corresponding period in fiscal 1995. The increase was attributable to the creation of the investment and development business segment during the third quarter of fiscal 1995, which had expense increases of $\$ 1,458,000$, compared with the third quarter of 1995, including payroll, facilities, legal and accounting, depreciation and other general and administrative costs. General and administrative expenses increased as a percentage of net sales to $35 \%$ in the third quarter of fiscal 1996 from $15 \%$ in the third quarter of fiscal 1995. The Company anticipates that its general and administrative expenses will continue to increase significantly in absolute dollar amounts as the Company's subsidiaries, particularly in the investment and development segment, expand their administrative staffs and infrastructures.

Equity in losses of affiliates resulted from the Company's minority ownership in FreeMark Communications (FreeMark), Ikonic Interactive, Inc. (Ikonic), GeoCities, Vicinity Corporation (Vicinity) and TELET Communications LLC (TELET). These investments, which were made through CMG@Ventures, L.P., are accounted for under the equity method, whereby the Company's proportionate share of each affiliate's operating losses and amortization of the Company's excess investment over its equity in each affiliate's net assets is included in equity in losses of affiliates. Since the Company's first investment accounted for on the equity method, FreeMark, was made during the third quarter of fiscal 1995, only $\$ 48,000$ equity in losses were recognized during the three months ended April 30, 1995 compared with $\$ 931,000$ for the three months ended April 30, 1996. The Company expects its portfolio companies to continue to invest in development of their products and services, and to recognize operating losses, which will result in future charges recorded by the Company to reflect its proportionate share of such losses. See Note D of Notes to Interim Consolidated Financial Statements.

Gain on issuance of stock by subsidiary represents the Company's $\$ 19,575,000$ gain recorded as a result of the sale of stock by its subsidiary, Lycos, in an initial public offering. This gain represents the increase in the Company's proportionate share of Lycos' equity. See Notes C and D of Notes to Interim Consolidated Financial Statements for a more complete description of this transaction.

Interest income, net increased \$452,000 compared to the quarter ended April 30, 1995. The increase is primarily due to income from investment of the proceeds from the sale of America Online common stock, and the Lycos initial public offering which occurred in October, 1995, and April, 1996, respectively.

Income tax expense in the third quarter of fiscal 1996 was $\$ 7,418,000$. The Company provides for income taxes on a year to date basis at an effective rate based upon its estimate of full year earnings. In determining the Company's effective rate, equity in losses of affiliates is excluded, since no tax benefit on such losses is recognized by the Company.

Nine months ended April 30, 1996 compared to nine months ended April 30, 1995
Net sales increased $\$ 2,243,000$, or $13 \%$, to $\$ 19,424,000$ for the nine months ended April 30, 1996 from $\$ 17,181,000$ for the corresponding period in fiscal 1995. The increase was attributable to sales of $\$ 2,621,000$ from the Company's investment and development segment which was formed during the third quarter of fiscal 1995, offset by sales declines of $\$ 217,000$ and $\$ 161,000$, in the Company's list and database services and fulfillment services segments, respectively. As the portfolio companies of the investment and development segment continue to develop and introduce their products commercially in the coming months, the Company expects to report revenue growth in this segment.

Cost of sales increased $\$ 2,805,000$, or $28 \%$, to $\$ 12,686,000$ for the nine months ended April 30, 1996 from $\$ 9,881,000$ for the corresponding period in fiscal 1995, due primarily to $\$ 2,139,000$ of costs related to the Company's new investment and development segment and an increase of $\$ 708,000$ in the cost of sales for the list and database services segment.

In the list and database services segment, cost of sales as a percentage of net sales increased to $60 \%$, in the first nine months of fiscal 1996 from 51\%, in the same period in fiscal 1995. The increase in the list and database services cost of sales is primarily attributable to increases in operating expenses related to the launching of the Company's new Elementary/High School Database product line. Prior to fiscal 1996 all costs related to the development of the Elementary/High School Database product were capitalized. With the initial development of this list now complete and operations commencing, operating costs are being incurred and previously capitalized costs are now being amortized.

# CMG INFORMATION SERVICES, INC. AND SUBSIDIARIES 

 MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITIONAND RESULTS OF OPERATIONS, (Continued)
Research and development expenses totaled $\$ 3,702,000$ in the nine months ended April 30, 1996, primarily consisting of $\$ 2,794,000$ related to the operations of the investment and development segment and $\$ 784,000$ incurred by CMGDI within the list and database services segment. In addition, in the nine months ended April 30, 1996, the Company recorded $\$ 452,000$ of in process research and development expenses incurred by its consolidated subsidiary, Lycos, related to the acquisition of Point. No research and development costs were incurred in the first nine months of fiscal year 1995. The Company anticipates it will continue to devote substantial resources to product development and that these costs may substantially increase in absolute dollars in future periods.

Selling expenses increased $\$ 3,317,000$, or $149 \%$, to $\$ 5,548,000$ in the nine months ended April 30, 1996 from $\$ 2,231,000$ for the corresponding period in fiscal 1995. This increase was primarily attributable to $\$ 2,916,000$ incurred in the Company's new investment and development segment, reflecting the sales and marketing efforts related to various product launches. Selling expenses increased as a percentage of net sales to $29 \%$ in the first nine months of fiscal 1996 from 13\% in the first nine months of 1995. The Company expects to incur significant promotional expenses, as well as expenses related to the hiring of additional sales and marketing personnel and increased advertising expenses and anticipates that these costs will substantially increase in absolute dollars in future periods.

General and administrative expenses increased \$3,795,000 or 162\%, to $\$ 6,139,000$ in the first nine months of fiscal 1996 from \$2,344,000 for the corresponding period in fiscal 1995. The increase was attributable to the creation of the investment and development business segment during the third quarter of fiscal 1995, which had expense increases of $\$ 3,536,000$, including payroll, facilities, legal and accounting, depreciation and other general and administrative costs. General and administrative expenses increased as a percentage of net sales to $32 \%$ in the first nine months of fiscal 1996 from $14 \%$ in the first nine months of fiscal 1995. The Company anticipates that its general and administrative expenses will continue to increase significantly in absolute dollar amounts as the Company's subsidiaries, particularly in the investment and development segment, expand their administrative staffs and infrastructures.

Gain on sale of available-for-sale securities occurred when the Company sold its remaining 1,020,000 shares of America Online (AMER) common stock, realizing a gain of $\$ 30,049,000$ in October, 1995. Interest income, net, increased primarily due to income from investment of the proceeds from the sale of the AMER stock.

Gain on issuance of stock by subsidiary represents the Company's $\$ 19,575,000$ gain recorded as a result of the sale of stock by its subsidiary, Lycos, in an initial public offering. This gain represents the increase in the Company's proportionate share of Lycos' equity. See Note C of Notes to Interim Consolidated Financial Statements for a more complete description of this transaction.

Equity in losses of affiliates resulted from the Company's minority ownership in FreeMark, Ikonic, GeoCities, Vicinity and TELET. These investments, which were made through CMG@Ventures, L.P., are accounted for under the equity method, whereby the Company's proportionate share of each affiliate's operating losses and amortization of the Company's net excess investment over its equity in each affiliate's net assets is included in equity in losses of affiliates. Since the Company's first investment accounted for on the equity method, FreeMark, was made during the third quarter of fiscal 1995, only $\$ 48,000$ equity in losses were recognized during the first nine months of fiscal 1995, compared with $\$ 1,952,000$ for the first nine months of fiscal 1996. See Note D of Notes to Interim Consolidated Financial Statements. The Company expects its portfolio companies to continue to invest in development of their products and services, and to recognize operating losses, which will result in future charges recorded by the Company to reflect its proportionate share of such losses.

Income tax expense in the first nine months of fiscal 1996 was $\$ 17,981,000$. The Company provides for income taxes on a year to date basis at an effective rate based upon its estimate of full year earnings. In determining the Company's effective rate, equity in losses of affiliates is excluded, since no tax benefit on such losses is recognized by the Company.

CMG INFORMATION SERVICES, INC. AND SUBSIDIARIES
MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION
AND RESULTS OF OPERATIONS, (Continued)
New Accounting Pronouncements
During October 1995, the Financial Accounting Standards Boards issued Statement No. 123 ("SFAS 123") which establishes a fair value based method of accounting for stock based compensation plans. While the Company is studying the impact of the pronouncement, it continues to account for employee stock options under APB Opinion No. 25, Accounting for Stock Issued to Employees. SFAS 123 will be effective for fiscal years beginning after December 15, 1995, or fiscal 1997 for the Company.

## Liquidity and Capital Resources

During the first quarter of fiscal 1996, the Company sold its
remaining 1,020,000 shares of AMER common stock, receiving net proceeds of $\$ 57,462,000$. In April, 1996, the Company's consolidated subsidiary, Lycos, sold $3,135,000$ of its shares in an initial public offering, receiving net proceeds of $\$ 46,021,000$ and reducing the Company's ownership in Lycos from approximately 76\%, to approximately 58\%. The Company's entire interest in Lycos (consisting of $8,000,000$ shares of common stock) is owned by its majority owned subsidiary limited partnership, CMG@Ventures, L.P. (See Notes C and D of Notes to Interim Consolidated Financial Statements). The Company's interest in Lycos is subject to further reduction because CMG@Ventures, L.P. has agreed to sell to Lycos up to a total of 999,776 shares of common stock of Lycos to provide shares issuable upon exercise of options granted by Lycos under its stock option plans. Of these 999,776 shares, CMG@Ventures, L.P. is obligated to sell 709,480 shares to Lycos at a purchase price of $\$ 0.01$ per share and 290,296 shares at prices ranging from $\$ 0.29$ per share to $\$ 16$ per share.

Working capital at April 30, 1996 increased to $\$ 78.5$ million compared to $\$ 47.7$ million at July 31,1995 , as a result of the sale of AMER stock and the Lycos initial public offering, offset by the Company's uses of capital. The Company's principal uses of capital during the first nine months of fiscal 1996 were for payment of income taxes related to the Company's sale of available-forsale securities, purchases of property and equipment, investments in affiliates, funding of start-up activities in the Company's new investment and development segment and issuance of notes receivable to the Company's minority owned affiliate, FreeMark. As of April 30, 1996 the Company was obligated to continue to fund its portfolio companies a total of $\$ 2,000,000$ in the form of working capital or additional equity ownership, plus approximately $\$ 3,350,000$ upon the achievement of certain milestones. The Company intends to continue to fund existing and future Internet and interactive media investment and development efforts.

At July 31, 1995, the Company's credit agreement included two revolving lines of credit totaling $\$ 5.0$ million. Since July 31, 1995 these lines have lapsed and the Company has not pursued renewal. Lycos has a $\$ 1.0$ million credit facility which expires on June 1, 1997. No balances were outstanding under this agreement at April 30, 1996.

The Company believes that existing working capital will be sufficient to fund its current operations, investments and capital expenditures for the foreseeable future. Should additional capital be needed to fund future investment and acquisition activity, the Company may seek to raise additional capital through additional public or private offerings of shares of the Company or its subsidiaries' stock, or through debt financing.

## Risk factors that may affect future results

The Company operates in a rapidly changing environment that involves a number of risks, some of which are beyond the Company's control. Forward-looking statements in this document and those made from time to time by the Company through its senior management are made pursuant to the safe harbor provisions of the Private Securities Ligation Reform Act of 1995. Forward-looking statements concerning the expected future revenues or earnings or concerning projected plans, performance, product development, product release or product shipment, as well as other estimates related to future operations are necessarily only estimates of future results and there can be no assurance that actual results will not materially differ from expectations. The Company undertakes no obligation to publicly release the results of any revisions to forward-looking statements which may be made to reflect events or circumstances occurring after the date such statements were made or to reflect the occurence of unanticipated events.

Factors that could cause actual results to differ materially from results anticipated in forward-looking statements include, but are not limited to the following:

* The development of the Internet, as such factors as the level of usage of the Internet, future acceptance of the Company's Internet related products and services, demand for Internet advertising, the introduction of new products and services by the Company and its affiliates or its competitors and potential expense increases associated with the Company's investments at the early stages of development may materially affect the Company's operations. As a result, the Company's mix of services and products may undergo substantial changes as the Company reacts to competitive and other developments in the overall Internet market. If widespread commercial use of the Internet does not develop, or if the Internet does not develop as an effective advertising medium, the Company's business, results of operations and financial condition will be materially adversely affected.
* The Company's business model envisions additional opportunities to realize value through gains on its strategic investment and development activities over the next few years. Additionally, the Company's business model envisions potentially leveraging its investment in present and future Internet development opportunities through public and private placement of portions of such investments with outside investors. The Company's business model is therefore significantly impacted by capital market conditions and the availability of future funding from public and private markets.
* Along with its investment and development segment, the Company's list and database services and fulfillment services segments are subject to industry related risks, including continued acceptance of the Company's products and services, the introduction of new products and services by the Company or its competitors, changes in the mix of services sold and the channels through which those services are sold, product pricing and cost changes, general economic conditions and specific economic conditions in the direct marketing and Internet industries.


## PART II: OTHER INFORMATION

Item 4. Submission of Matters to a Vote of Security Holders

The Company held a Special Meeting of Stockholders on March 22, 1996. Proposal I submitted to a vote of security holders at the meeting was a proposal to amend the Company's Restated Certificate of Incorporation by increasing the authorized shares of Common Stock of the Company from 10,000,000 to 40,000,000 shares.

Votes cast were as follows:

| FOR | AGAINST | ABSTAINED | BROKER NON-VOTES |
| :---: | :---: | :---: | :---: |
| - |  |  |  |
| 6,178,606 | 599,692 | 2,500,600 | 600 |

The proposal was approved.

Item 6. Exhibits and Reports on Form 8-K
(a) Exhibits

The following exhibits are filed herewith or incorporated by reference pursuant to Rule 12b-32 under the Securities Exchange Act of 1934:

| Exhibit No. | Title | Method of Filing |
| :--- | :--- | :--- |
| 3(i) (1) | Amendment to the <br> Restated Certificate of <br> Incorporation | Filed herewith |

(b) Reports on Form 8-K

No report on Form 8-K was required to be filed during the quarter ended April 30, 1996.

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

CMG Information Services, Inc.

## Date: June 13, 1996

By: /s/ Andrew J. Hajducky III
------------------------Chief Financial Officer

STATE OF DELAWARE
OFFICE OF THE SECRETARY OF STATE

I, EDWARD J. FREEL, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY THE ATTACHED IS A TRUE AND CORRECT COPY OF THE CERTIFICATE OF AMENDMENT OF "CMG INFORMATION SERVICES, INC.", FILED IN THIS OFFICE ON THE TWENTY-SIXTH DAY OF MARCH, A.D. 1996, AT 4 O'CLOCK P.M.

A CERTIFIED COPY OF THIS CERTIFICATE HAS BEEN FORWARDED TO THE NEW CASTLE COUNTY RECORDER OF DEEDS FOR RECORDING.
/s/ Edward J. Freel
(SEAL) Edward J. Freel, Secretary of State AUTHENTICATION: 7883582

## CERTIFICATE OF AMENDMENT

CMG INFORMATION SERVICES, INC. a corporation organized and existing under the laws of the State of Delaware, does hereby certify as follows:

FIRST: That the Board of Directors of said Corporation by unanimous vote pursuant to Section 141 of the General Corporation Law of Delaware adopted a resolution proposing and declaring advisable the following amendment to the Restated Certificate of Incorporation of the Corporation and directing that said amendment be submitted to the stockholders for their review and consent:

## VOTED:

That the Board of Directors of CMG Information
Services, Inc. hereby approves and declares advisable an amendment to the Restated Certificate of Incorporation of this Corporation as follows:

That ARTICLE FOURTH (a) of the Restated Certificate of Incorporation of this Corporation be and it is hereby amended to increase the number of authorized shares of capital stock of the Corporation from 15,000,000 to $45,000,000$ so that said ARTICLE FOURTH (a) shall be and read as follows:

FOURTH. (a) The total number of shares of capital stock which the Corporation is authorized to issue is $45,000,000$ of which $40,000,000$ shares shall be common stock, par value $\$ .01$ per share ("Common Stock") and 5,000,000 shares shall be preferred stock, par value \$.01 per share ("Preferred Stock"). and further,

VOTED:
That the foregoing amendment to the Restated Certificate of Incorporation of this Corporation be submitted to the stockholders of this Corporation for their approval at the 1996 Special Meeting of Stockholders.

SECOND: That thereafter, pursuant to the resolution of the Board of Directors, the 1996 Special Meeting of the Stockholders of the Corporation was duly called and held, upon notice in accordance with Section 222 of the General Corporation Law of Delaware, at which meeting the necessary number of shares as required by statute were voted in favor of the amendment.

THIRD: That the aforesaid amendment was duly adopted in accordance with the applicable provisions of Section 242 of the General Corporation law of Delaware.

FOURTH: That the capital of the Corporation shall not be reduced under or by reason of the aforesaid amendment

IN WITNESS WHEREOF, CMG INFORMATION SERVICES, INC. has caused this Certificate to be signed by David S. Wetherell, its President, and William Williams II, its Assistant Secretary, this 22/nd/ day of March, 1996.
(SEAL)
CMG INFORMATION SERVICES, INC.

By: /s/ D.S. Wetherell
----------------------------

ATTEST: /s/ William Williams II
William Williams II, Assistant Secretary

|  | Nine Months Ended April 30, |  |
| :---: | :---: | :---: |
|  | 1996 | 1995 |
| Primary: |  |  |
| Income from continuing operations | \$22,947, 000 | \$ 4,722,000 |
| Discontinued operations, net of income taxes: |  |  |
| Loss from operations of BookLink Technologies, Inc. | - | (690, 000) |
| Gain on disposal of BookLink Technologies, Inc. | - | 24,143, 000 |
| Net income | \$22,947, 000 | \$28,175, 000 |
| Weighted average common and common equivalent shares outstanding: |  |  |
| Shares outstanding at the beginning of the period | 8,839, 000 | 8,767,000 |
| Weighted average shares issued during the period | 122,000 | 3, 000 |
| Weighted average common stock equivalents | 946,000 | 606,000 |
| Weighted average common and common equivalent shares outstanding | 9,907, 000 | 9,376,000 |
| Income from continuing operations per share | \$ 2.32 | \$ 0.50 |
| Discontinued operations per share, net of income taxes: $\$$ |  |  |
| Loss from operations of BookLink Technologies, Inc. | - | (0.07) |
| Gain on disposal of BookLink Technologies, Inc. | - | 2.58 |
| Primary net income per share | \$ 2.32 | \$ 3.01 |
| Fully Diluted: |  |  |
| Income from continuing operations | \$22,947, 000 | \$ 4,722,000 |
| Discontinued operations, net of income taxes: |  |  |
| Loss from operations of BookLink Technologies, Inc. | - | $(690,000)$ |
| Gain on disposal of BookLink Technologies, Inc. | - | 24,143, 000 |
| Net income | \$22,947, 000 | \$28,175, 000 |
| Weighted average common and common equivalent shares outstanding: |  |  |
| Shares outstanding at the beginning of the period |  | 8,767,000 |
| Weighted average shares issued during the period | 122,000 | $3,000$ |
| Weighted average common stock equivalents | 958,000 | 824,000 |
| Weighted average common and common equivalent shares outstanding | 9,919, 000 | 9,594, 000 |
|  | \$ 2.31 | \$ 0.49 |
| Discontinued operations per share, net of income taxes: |  |  |
| Loss from operations of BookLink Technologies, Inc. | - | (0.07) |
| Gain on disposal of BookLink Technologies, Inc. | - | 2.52 |
| Fully diluted net income per share | \$ 2.31 | \$ 2.94 |

All share information has been adjusted to reflect a 2-for-1 common stock split effected as a stock dividend on February 2, 1996.

9-MOS
JUL-31-1996

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                AUG-01-1995
                APR-30-1996
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